(Exact name of registrant as specified in its charter)
Pennsylvania 25-0668780
(State or other jurisdiction of (IRS Employer Identification No.)
incorporation or organization)

```
        121 Gamma Drive
        RIDC Industrial Park
        O'Hara Township
        Pittsburgh, Pennsylvania 15238
(Address of principal executive offices)
    (Zip Code)
```

Registrant's telephone number, including area code: 412/967-3000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

As of April 30, 1999, there were outstanding 4, 896, 792 shares of common stock without par value, including 571,690 shares held by the Mine Safety Appliances Company Stock Compensation Trust.

# PART I FINANCIAL INFORMATION MINE SAFETY APPLIANCES COMPANY <br> CONSOLIDATED CONDENSED BALANCE SHEET <br> (Thousands of dollars, except share data) 

March 31 December 31
19991998

| ASSETS |  |  |  |
| :---: | :---: | :---: | :---: |
| Current assets |  |  |  |
| Cash | \$ | 13,407 | 10,084 |
| Temporary investments, at cost plus accrued interest |  | 9,480 | 13,936 |
| Accounts receivable, less allowance (1999 - \$3,023; 1998 - \$3,004) |  | 90,729 | 94,850 |
| Inventories: |  |  |  |
| Finished products |  | 37,049 | 36,956 |
| Work in process |  | 11,942 | 12,445 |
| Raw materials and supplies |  | 39,139 | 36,090 |
| Total inventories |  | 88,130 | 85,491 |
| Other current assets |  | 24,581 | 24,848 |
| Total current assets |  | 226,327 | 229, 209 |
| Property, plant and equipment |  | 370,724 | 371,687 |
| Accumulated depreciation |  | $(207,931)$ | $(207,126)$ |
| Net property |  | 162,793 | 164, 561 |
| Prepaid pension cost |  | 48,970 | 46,162 |
| Other assets |  | 17,219 | 16,784 |
| TOTALS | \$ | 455, 309 | 456,716 |

LIABILITIES AND SHAREHOLDERS' EQUITY
Current liabilities
Notes and accounts payable
Federal, foreign, state and local income taxes Other current liabilities

| \$ | 70,125 | 68,416 |
| :---: | :---: | :---: |
|  | 2,436 | 991 |
|  | 42,951 | 40,599 |
|  | 115,512 | 110,006 |
|  | 12,226 | 11,919 |
|  | 59,304 | 60,550 |
|  | 31,307 | 31,395 |

Shareholders' equity
Preferred stock, 4-1/2\% cumulative - authorized 100, 000 shares of $\$ 50$ par value; issued 71,373
shares, callable at $\$ 52.50$ per share

3, 569
Second cumulative preferred voting stock - authorized 1,000,000 shares of $\$ 10$ par value; none issued
Common stock - authorized $20,000,000$ shares of no par value; issued 6,779,231 and 6,779,231 (outstanding $4,328,200$ and 4,378,874)
Common stock compensation trust - 571,690 and 571,690 shares
Less treasury shares, at cost: Preferred - 49,313 and 49,313 shares Common - 1,879,341 and 1,828,667 shares
Deferred stock compensation
Accumulated other comprehensive (loss)
Retained earnings

Total shareholders' equity

TOTALS

|  | 12,591 | 12,591 |
| :---: | :---: | :---: |
| 690 | $(26,869)$ | $(26,869)$ |
|  | $(1,595)$ | $(1,595)$ |
|  | $(92,657)$ | $(89,521)$ |
|  | (852) | (951) |
|  | $(14,166)$ | $(10,240)$ |
|  | 356,939 | 355,862 |
|  | 236,960 | 242,846 |
| \$ | 455,309 | 456,716 |
| ========= ======= |  |  |

MINE SAFETY APPLIANCES COMPANY
CONSOLIDATED CONDENSED STATEMENT OF INCOME
(Thousands of dollars, except earnings per share)

|  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999 |  |  | 1998 |
| Net sales | \$ | 115,967 | \$ | 123,408 |
| Other income |  | 596 |  | 813 |
|  |  | 116,563 |  | 124, 221 |
| Costs and expenses |  |  |  |  |
| Cost of products sold |  | 73,933 |  | 77,227 |
| Selling, general and administrative |  | 32,402 |  | 31,642 |
| Depreciation and amortization |  | 5,553 |  | 5,413 |
| Interest |  | 743 |  | 646 |
| Currency exchange (gains)/losses |  | (277) |  | 147 |
|  |  | 112,354 |  | 115,075 |
| Income from operations before income taxes |  | 4,209 |  | 9,146 |
| Provision for income taxes |  | 1,639 |  | 3,658 |
| Net income | \$ | 2,570 | \$ | 5,488 |
| Basic earnings per common share | \$ | 0.59 | \$ | 1.23 |
| Diluted earnings per common share | \$ | 0.59 | \$ | 1.23 |


|  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1999 |  | 1998 |
| OPERATING ACTIVITIES |  |  |  |  |
| Income from operations | \$ | 2,570 | \$ | 5,488 |
| Depreciation and amortization |  | 5,553 |  | 5,413 |
| Deferred taxes, pensions, and other non-cash charges/(credits) |  | $(2,595)$ |  | $(5,967)$ |
| Changes in operating assets and liabilities |  | $(1,325)$ |  | 619 |
| Other - principally currency exchange adjustments |  | $(2,950)$ |  | (830) |
| Cash flow from operating activities |  | 1,253 |  | 4,723 |
| INVESTING ACTIVITIES |  |  |  |  |
| Property additions |  | $(5,459)$ |  | $(7,256)$ |
| Property disposals, net |  | 109 |  | 31 |
| Other investing |  | (460) |  | (589) |
| Cash flow from investing activities |  | $(5,810)$ |  | $(7,814)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Additions to long-term debt |  | 375 |  | 7 |
| Reductions of long-term debt |  | 0 |  | (344) |
| Changes in notes payable and short term debt |  | 8,272 |  | 11,117 |
| Cash dividends |  | $(1,493)$ |  | $(1,393)$ |
| Company stock purchases and sales |  | $(3,136)$ |  | (524) |
| Cash flow from financing activities |  | 4,018 |  | 8,863 |
| Effect of exchange rate changes on cash |  | (594) |  | $(2,309)$ |
| Net (decrease) increase in cash and cash equivalents |  | $(1,133)$ |  | 3,463 |
| Beginning cash and cash equivalents |  | 24,020 |  | 19,921 |
| Ending cash and cash equivalents | \$ | 22,887 | \$ | 23,384 |

(1) The Management's Discussion and Analysis of Financial Condition and Results of Operations which follows these notes contains additional information on the results of operations and the financial position of the company. Those comments should be read in conjunction with these notes. The company's annual report on Form 10-K for the year ended December 31, 1998 includes additional information about the company, its operations, and its financial position, and should be read in conjunction with this quarterly report on Form 10-Q.
(2) The results for the interim periods are not necessarily indicative of the results to be expected for the full year.
(3) Certain prior year amounts have been reclassified to conform with the current year presentation.
(4) In the opinion of management, all adjustments, consisting of only normal recurring adjustments, necessary for a fair presentation of these interim periods have been included.
(5) Basic earnings per share is computed on the weighted average number of shares outstanding during the period. Diluted earnings per share includes the effect of the weighted average stock options outstanding during the period, using the treasury stock method. Antidilutive options are not considered in computing earnings per share.

|  | 1999 | 1998 |
| :---: | :---: | :---: |
|  | [C] | [C] |
| Net income | \$ 2,570 | \$ 5,488 |
| Preferred stock dividends declared | 12 | 12 |
| Income available to common shareholders | 2,558 | 5,476 |
| Basic shares outstanding | 4,361 | 4,452 |
| Stock options | 11 | 10 |
| Diluted shares outstanding | 4,372 | 4,462 |
| Antidilutive stock options | 4 | 2 |

(6) Comprehensive (loss) income was $\$(1,356,000)$ and $\$ 2,614,000$ for the three months ended March 31, 1999 and 1998, respectively. Comprehensive income includes net income and changes in accumulated other comprehensive income, primarily cumulative translation adjustments, for the period.
(7) The company is organized into three geographic operating segments (U.S., Europe, and Other non-U.S.), each of which includes a number of operating companies. There have not been any changes in the basis of segmentation and measurement of segment profit and loss.

Reportable segment information is presented in the following table:

|  | (In Thousands) <br> First Quarter 1999 |  | $\begin{gathered} \text { Other } \\ \text { non-U.s. } \end{gathered}$ | Reconciling | $\begin{aligned} & \text { Consol. } \\ & \text { totals } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | U.S. | Europe |  |  |  |
| Sales to external customers | \$70,198 | \$28,063 | \$17,771 | (\$65) | \$115,967 |
| Intercompany sales | 7,942 | 4,236 | 275 | $(12,453)$ |  |
| Net income | 2,947 | (552) | 141 | 34 | 2,570 |
| First Quarter 1998 |  |  |  |  |  |
|  | U.S. | Europe | Other non-U.S. | Reconciling | $\begin{aligned} & \text { Consol. } \\ & \text { totall } \end{aligned}$ |
| Sales to external customers | 75,163 | 27,415 | 19,323 | 1,507 | 123,408 |
| Intercompany sales | 9,521 | 3,536 | 492 | $(13,549)$ |  |
| Net income | 6,759 | (384) | 380 | $(1,267)$ | 5,488 |

Reconciling items consist primarily of intercompany eliminations and items reported at the corporate level.

Forward-looking statements
This report contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements may include, without limitation, statements regarding expectations for new product introductions, delivery improvements, restructuring plans, sales and earnings, liquidity, Year 2000 readiness, and market risk. Actual results may differ from expectations contained in such forward-looking statements and can be affected by any number of factors, many of which are outside management's direct control. Among the factors that could cause such differences are the economic environment, Year 2000 readiness of critical third party suppliers, and interest and currency exchange rates.

Results of operations
First Quarter 1999 versus First Quarter 1998 - Sales for the first quarter of 1999 were $\$ 116.0$ million, a decrease of $\$ 7.4$ million, or $6 \%$, from $\$ 123.4$ million last year. The decrease reflects the divestitures of HAZCO Services, Inc. and Baseline Industries, Inc., which were sold on June 30, 1998. The divestitures resulted in $\$ 7.1$ million less sales in first quarter 1999 compared to first quarter 1998. Sales of ongoing businesses were essentially even with prior-year levels.

Total sales of ongoing U.S. operations were about the same as last year, with higher sales of specialty chemicals, respirators and breathing apparatus, offset by somewhat lower sales of other safety and instrument products. Overall, international sales in local currencies were similar to prior year levels. Favorable exchange rates increased slightly the U.S. dollars from European operations but unfavorable movements in other areas had the opposite effect.

In early 1999 the company saw a pattern in its U.S. business that is encouraging and parallels a pattern seen prior to 1998. Incoming orders came in close to internal targets which represented an increase over last year's actual results. However, the mix of orders between those that could be immediately invoiced and those that would be invoiced over time was such that invoicing in U.S. commercial business lagged incoming orders by $7 \%$. In most cases the company believes this does not relate to delivery or production problems, but rather, to customer delivery requirements. After four months the incoming order trend in the United States is $5 \%$ above 1998, which is a positive indication for the company's sales in the months to come.

Gross profit for the first quarter of 1999 was $\$ 42.0$ million, a $\$ 4.2$ million decrease from $\$ 46.2$ million in 1998. The 1999 ratio of gross profit to sales was $36.2 \%$ compared to $37.4 \%$ last year. The lower gross profit percentage reflects somewhat lower margins in the U.S.

Income from operations was $\$ 4.2$ million for first quarter 1999 compared with $\$ 9.1$ million last year. First quarter 1998 results included a $\$ 4.0$ million pre-tax (\$2.4 million after-tax) pension settlement gain. This gain resulted from settling remaining pension liabilities to former employees from the Esmond, Rhode Island plant which closed in 1997. The absence of a similar gain in 1999 accounts for most of the decrease in earnings in the first quarter of 1999 as compared to 1998. Increases in depreciation and selling and administrative expenses reflect higher operating costs associated with the new enterprise-wide computer system, partially offset by the absence of HAZCO Services, Inc. and Baseline Industries, Inc. operations in 1999. The company is working to utilize the enterprise-wide system to improve performance and efficiency throughout the operations and to make reductions in cost elsewhere. In the U.S., a voluntary early retirement program has been offered to qualified retirement-age employees. The company is being managed to have lower selling, general and administrative expenses. As part of this, the company is evaluating its need for office space in the Pittsburgh area and studying whether significant cost improvements can be achieved by consolidation. The company may incur more restructuring charges as part of its efforts to reduce ongoing operating expenses. The extent of these, which are currently expected to be moderate, is not clear at this time.

The effective income tax rate for the first quarter of 1999 was $38.9 \%$ compared to $40.0 \%$ in 1998.

Net income in the first quarter of 1999 was $\$ 2.6$ million, or 59 cents per basic share compared to $\$ 5.5$ million, or $\$ 1.23$ per basic share, for the same period last year. Earnings per share benefited from share repurchases that reduced average shares outstanding by approximately $2 \%$.

Cash and cash equivalents decreased $\$ 1.1$ million during first quarter 1999 compared to a $\$ 3.5$ million increase in first quarter 1998. Cash provided by operating activities totaled $\$ 1.3$ million during first quarter 1999 compared to $\$ 4.7$ million last year. The decrease reflects higher inventory levels in the U.S. and currency exchange impacts on working capital, principally in Brazil and Germany. Cash used for investing activities totaled $\$ 5.8$ million this year compared to $\$ 7.8$ million last year. The decrease relates primarily to higher property additions for the enterprise-wide information system in 1998.

Financing activities provided $\$ 4.0$ million during first quarter 1999 compared to $\$ 8.9$ million in 1998. The decrease reflects lower borrowings and higher share repurchases in 1999.

Available credit facilities along with internal cash resources are adequate to provide for ensuing capital requirements.

Year 2000 Readiness

The company is continuing Year 2000 readiness action plans which focus on computerized and automated systems and processes which are critical to operations, key vendors and service providers, and MSA products.

State of readiness - In 1996, to provide the information infrastructure for MSA's evolving global management strategy, the company began a project to replace significant information technology (IT) systems world-wide with a fully-integrated Enterprise Wide System (EWS) using SAP R/3. Because SAP R/3 is Year 2000 compliant, implementation of EWS at various MSA companies has been timed to reduce the Year 2000 impact on IT systems. EWS is currently operating at all MSA locations in the U.S. and at international affiliates in Britain, Germany and Sweden.

Implementation at the affiliate in Mexico is expected to be completed during 1999. By the end of 1999, EWS will have been implemented at MSA operations which account for approximately $75 \%$ of consolidated sales and over $90 \%$ of manufacturing activity. IT systems at those operations which will not be on EWS by the end of 1999 are either currently Year 2000 compliant or will be modified or replaced by mid-1999.

MSA continues to address Year 2000 compliance in a number of other areas, including: non-IT systems and processes (such as physical plant and manufacturing systems), key vendors and service providers, EDI systems, and The following chart provides estimated percentages of completion for the inventory of systems and processes that may be affected by the Year 2000, the analysis performed to determine the Year 2000 impact on inventoried systems and processes, and the Year 2000 readiness of the inventoried systems and processes.

As of April 30, 1999
Information technology

| Percent Completed |  |  |
| :---: | :---: | :---: |
| Y2K | Y2K Impact | Y2K |
| Inventory | Assessment | Readiness |
| 100\% | 100\% | 85\% |
| 90\% | 85\% | 80\% |

Non-information technology
Costs of Year 2000 remediation - Costs associated with Year 2000 remediation, which exclude costs associated with the EWS project, are currently estimated to total less then $\$ 5$ million. These costs, which are funded from operating cash flow, are expensed as incurred each year.

Risks and contingency plans - Failure to identify and correct significant Year 2000 issues could result in interruption of normal business operations. The company believes that the efforts described above should reasonably identify and address the impact of the Year 2000 issue and its effect on operations and should reduce the possibility of significant interruptions. However, due to the uncertainties inherent in the Year 2000 problem, including the readiness of third party vendors and service providers and customers, there is a risk of a material adverse effect on future results or financial position. The most reasonably likely worst case Year 2000 scenario would be the inability of critical third party suppliers, such as warehouse and distribution service providers and utilities and telecommunication companies, to continue providing their services. MSA is continuing to assess these risks. Contingency plans are expected to be in place during the third quarter of 1999.

There have been no material changes in the company's financial instrument market risk during the first quarter of 1999. For additional information, refer to page 14 of the company's Annual Report to Shareholders for the year ended December 31, 1998.

PART II OTHER INFORMATION
MINE SAFETY APPLIANCES COMPANY
Item 1. Legal Proceedings
Not Applicable
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

None
(b) Reports on Form 8-K

No reports on Form $8-K$ were filed during the quarter ended March 31, 1999.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MINE SAFETY APPLIANCES COMPANY

Date: May 14, 1999
By
S/James E. Herald
James E. Herald
Vice President - Finance;
Principal Financial and
Accounting Officer

```
3-MOS
            DEC-31-1999
        MAR-31-1999
                                    13,407
                9,480
                93,752
                (3,023)
                88,130
            24,581
                370,724
            (207,931)
            455,309
    115,512
                                    12,226
            0
                3,569
                    12,591
            220,800
455,309
                    12,591
                                115,967
    116,563
                                    73,933
            79,486
            (277)
            0
            743
            4,209
                    1,639
            2,570
                0
                    0
                    0
            2,570
            . }5
            . 59
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