

FOR IMMEDIATE RELEASE

FROM: MSA Safety Incorporated Ticker: MSA (NYSE)

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MSA Safety Announces Third Quarter Results
Increasing full year sales growth outlook to mid-teens, supported by robust double-digit
sales and earnings growth in the third quarter

PITTSBURGH, October 24, 2023 - Global safety equipment and solutions provider MSA Safety Incorporated (NYSE: MSA) today reported financial results for the third quarter of 2023.

Quarterly Highlights

- Achieved quarterly net sales of \$447 million, a 17% increase year-over-year, reflecting broad-based strength across MSA's product portfolio and regions.
- Generated GAAP operating income of \$94 million, or 21.1% of sales, and adjusted operating income of \$101 million, or 22.7% of sales.
- Recorded GAAP net income of \$65 million, or \$1.65 per diluted share, and adjusted earnings of \$70 million, or \$1.78 per diluted share.
- Invested \$13 million in capital expenditures, repaid \$68 million of debt and deployed \$18 million for dividends to shareholders.

"During the third quarter, the MSA team continued to deliver strong results," said Nish Vartanian, MSA Safety Chairman and Chief Executive Officer. "Growth was broad-based across our key product platforms and regions, a testament to the resiliency of our business, our differentiated safety products and solutions, and strategic exposure to attractive end markets and long-term secular trends. Our ability to create sustainable growth is also supported by significant competitive advantages such as our purpose-driven culture, best-in-class innovation and relentless focus on solving our customers' safety challenges."

Mr. Vartanian added, "We remain encouraged by our progress and are excited about the opportunities ahead. With our singular mission of safety, I believe we are well-positioned to continue our strong performance and deliver value to our shareholders in the fourth quarter and beyond."

Financial Highlights and Balance Sheet

| Financial Highlights | | | | |
|---|----|------|-----------|-------------------------|
| (\$ millions, except per share data) | | 2023 | 2022 | % Change ^(a) |
| Net Sales | \$ | 447 | \$ 382 | 17 % |
| Operating Income | | 94 | 64 | 46 % |
| Adjusted Operating Income | | 101 | 75 | 35 % |
| Net Income | | 65 | 45 | 45 % |
| Diluted EPS | | 1.65 | 1.14 | 45 % |
| Adjusted Earnings | | 70 | 57 | 23 % |
| Adjusted Diluted EPS | | 1.78 | 1.45 | 23 % |
| (a) Dercentage change may not calculate exectly due to rounding | | | | |

⁽a) Percentage change may not calculate exactly due to rounding.

Lee McChesney, MSA Safety Senior Vice President and Chief Financial Officer, commented, "Our team's disciplined execution and commitment to continuous improvement, enabled by the MSA Business System, resulted in healthy margin expansion and robust cash generation, as well as double-digit sales growth during the third quarter. We continued to strengthen our financial position, ending the quarter at 1.3x net leverage, an improvement from 1.7x in the prior quarter. We enter the balance of the year with confidence in our capacity to deliver on our financial commitments, and based on our robust year-to-date performance, we are increasing our sales growth outlook to the mid-teens for the full year 2023."

Conference Call

MSA Safety will host a conference call on Wednesday, October 25, 2023 at 10:00 a.m.

Eastern Time to discuss its third quarter 2023 results and outlook. The call and an accompanying slide presentation will be webcast at http://investors.msasafety.com/ under the "News and Events" tab, subheading "Events & Presentations." Investors and interested parties can also dial into the call at 1-844-854-4415 (Toll Free) or 1-412-902-6599 (International). When prompted, please instruct the operator to be joined into the MSA Safety Incorporated conference call. A replay of the

conference call will be available at http://investors.msasafety.com/ shortly after the conclusion of the presentation and will be available for the next 90 days.

MSA Safety Incorporated Condensed Consolidated Statements of Operations (Unaudited) (In thousands, except per share amounts)

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|--|----------------------------------|---------|----|---------|------------------------------------|----------|------|----------|
| | | 2023 | | 2022 | | 2023 | | 2022 |
| Net sales | \$ | 446,728 | \$ | 381,694 | \$ 1 | ,292,290 | \$ 1 | ,084,699 |
| Cost of products sold | | 227,967 | | 212,299 | | 678,335 | | 608,120 |
| Gross profit | | 218,761 | | 169,395 | | 613,955 | | 476,579 |
| Selling, general and administrative | | 102,175 | | 82,753 | | 289,602 | | 247,378 |
| Research and development | | 17,682 | | 14,416 | | 48,906 | | 43,017 |
| Restructuring charges | | 3,285 | | 899 | | 8,382 | | 3,146 |
| Currency exchange losses, net | | 1,496 | | 2,979 | | 8,781 | | 4,788 |
| Loss on divestiture of MSA LLC | | _ | | _ | | 129,211 | | _ |
| Product liability expense | | | | 4,035 | | 3 | | 9,733 |
| Operating income | | 94,123 | | 64,313 | | 129,070 | | 168,517 |
| Interest expense | | 12,498 | | 5,962 | | 37,149 | | 14,158 |
| Other income, net | | (6,037) | | (2,359) | | (15,487) | | (15,121) |
| Total other expense (income), net | | 6,461 | | 3,603 | | 21,662 | | (963) |
| Income before income taxes | | 87,662 | | 60,710 | | 107,408 | | 169,480 |
| Provision for income taxes | | 22,406 | | 15,804 | | 125,235 | | 41,339 |
| Net income (loss) | \$ | 65,256 | \$ | 44,906 | \$ | (17,827) | \$ | 128,141 |
| Earnings (loss) per share attributable to common shareholders: | | | | | | | | |
| Basic | \$ | 1.66 | \$ | 1.15 | \$ | (0.46) | \$ | 3.26 |
| Diluted | \$ | 1.65 | \$ | 1.14 | \$ | (0.46) | \$ | 3.25 |
| Basic shares outstanding | | 39,303 | | 39,172 | | 39,267 | | 39,243 |
| Diluted shares outstanding | | 39,450 | | 39,299 | | 39,267 | | 39,414 |

MSA Safety Incorporated Condensed Consolidated Balance Sheets (Unaudited) (In thousands)

| | September 30, 2023 | December 31, 2022 | | |
|--|---------------------------|----------------------|-----------|--|
| Assets | | | | |
| Cash and cash equivalents | \$ 164,499 | \$ | 162,902 | |
| Trade receivables, net | 294,907 | | 297,028 | |
| Inventories | 324,077 | | 338,316 | |
| Notes receivable, insurance companies | _ | | 5,931 | |
| Other current assets | 68,336 | | 75,949 | |
| Total current assets | 851,819 | | 880,126 | |
| Property, plant and equipment, net | 205,650 | | 207,552 | |
| Prepaid pension cost | 151,400 | | 141,643 | |
| Goodwill | 620,343 | | 620,622 | |
| Intangible assets, net | 268,321 | | 281,853 | |
| Notes receivable, insurance companies, noncurrent | _ | | 38,695 | |
| Insurance receivable, noncurrent | _ | | 110,300 | |
| Other noncurrent assets | 96,802 | | 96,185 | |
| Total assets | \$ 2,194,335 | \$ | 2,376,976 | |
| Liabilities and shareholders' equity | | | | |
| Notes payable and current portion of long-term debt, net | \$ 26,198 | \$ | 7,387 | |
| Accounts payable | 108,554 | | 112,532 | |
| Other current liabilities | 190,649 | | 225,946 | |
| Total current liabilities | 325,401 | | 345,865 | |
| Long-term debt, net | 715,814 | | 565,445 | |
| Pensions and other employee benefits | 137,563 | | 137,810 | |
| Deferred tax liabilities | 102,155 | | 31,881 | |
| Product liability and other noncurrent liabilities | 44,676 | | 372,234 | |
| Total shareholders' equity | 868,726 | | 923,741 | |
| Total liabilities and shareholders' equity | \$ 2,194,335 | \$ | 2,376,976 | |

MSA Safety Incorporated Condensed Consolidated Statements of Cash Flows (Unaudited) (In thousands)

| | ٦ | Three Mor Septem | | Nine Months Ended September 30, | | | |
|---|----|---------------------|--------------|------------------------------------|-----------|----|----------|
| | | 2023 | 2022 | | 2023 | | 2022 |
| Net income (loss) | \$ | 65,256 | \$ 44,906 | \$ | (17,827) | \$ | 128,141 |
| Depreciation and amortization | | 15,504 | 13,797 | | 44,965 | | 41,883 |
| Tax-effected loss on divestiture of MSA LLC | | _ | _ | | 199,578 | | _ |
| Contribution on divestiture of MSA LLC | | _ | _ | | (341,186) | | _ |
| Change in working capital and other operating | | 44,024 | 5,224 | | 48,413 | | (66,121) |
| Cash flow from (used in) operating activities | _ | 124,784 | 63,927 | | (66,057) | | 103,903 |
| Capital expenditures | | (12,657) | (8,948) | | (30,979) | | (28,753) |
| Change in short-term investments | | _ | 10,113 | | _ | | 24,320 |
| Property disposals and other investing | | 16 | 38 | | 2,690 | | 38 |
| Cash flow (used in) from investing activities | | (12,641) | 1,203 | | (28,289) | | (4,395) |
| Change in debt | | (68,250) | (10,000) | | 168,648 | | 27,000 |
| Cash dividends paid | | (18,485) | (18,046) | | (54,999) | | (53,447) |
| Other financing | | 653 | 1,656 | | (3,142) | | (29,716) |
| Cash flow (used in) from financing activities | | (86,082) | (26,390) | | 110,507 | | (56,163) |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | | (8,501) | (13,024) | | (14,152) | | (23,498) |
| Increase in cash, cash equivalents and restricted cash | \$ | 17,560 | \$ 25,716 | \$ | 2,009 | \$ | 19,847 |

MSA Safety Incorporated
Segment Information (Unaudited)
(In thousands, except percentage amounts)

| | Americas | International | Corporate | Consolidated |
|---|------------|---------------|-----------|--------------|
| Three Months Ended September 30, 2023 | | | | |
| Net sales to external customers | \$ 314,273 | \$ 132,455 | \$ — | \$ 446,728 |
| Operating income | | | | 94,123 |
| Operating margin % | | | | 21.1 % |
| Restructuring charges | | | | 3,285 |
| Currency exchange losses, net | | | | 1,496 |
| Amortization of acquisition-related intangible assets | | | | 2,315 |
| Transaction costs (a) | | | | 78 |
| Adjusted operating income (loss) | 93,918 | 22,577 | (15,198) | 101,297 |
| Adjusted operating margin % | 29.9 % | 17.0 % | | 22.7 % |
| Depreciation and amortization | | | | 13,189 |
| Adjusted EBITDA | 103,157 | 26,289 | (14,960) | 114,486 |
| Adjusted EBITDA margin % | 32.8 % | 19.8 % | | 25.6 % |
| Three Months Ended September 30, 2022 | | | | |
| Net sales to external customers | \$ 276,082 | \$ 105,612 | \$ — | \$ 381,694 |
| Operating income | | | | 64,313 |
| Operating margin % | | | | 16.8 % |
| Restructuring charges | | | | 899 |
| Currency exchange losses, net | | | | 2,979 |
| Product liability expense | | | | 4,035 |
| Amortization of acquisition-related intangible assets | | | | 2,279 |
| Transaction costs (a) | | | | 620 |
| Adjusted operating income (loss) | 75,088 | 8,448 | (8,411) | 75,125 |
| Adjusted operating margin % | 27.2 % | 8.0 % | | 19.7 % |
| Depreciation and amortization | | | | 11,518 |
| Adjusted EBITDA | 83,945 | 10,980 | (8,282) | 86,643 |
| Adjusted EBITDA margin % | 30.4 % | 10.4 % | | 22.7 % |

^(a) Transaction costs include advisory, legal, accounting, valuation, and other professional or consulting fees incurred during acquisitions and divestitures. These costs are included in Selling, general and administrative expense in the unaudited Condensed Consolidated Statements of Operations.

MSA Safety Incorporated

Segment Information (Unaudited)

(In thousands, except percentage amounts)

| Nine Months Ended September 30, 2023 Net sales to external customers \$902,918 \$389,372 \$ — \$1,292,290 Operating income 129,070 Operating margin % 10.0 % Restructuring charges 8,382 Currency exchange losses, net 8,781 Loss on divestiture of MSA LLC 129,211 |
|---|
| Operating income129,070Operating margin %10.0 %Restructuring charges8,382Currency exchange losses, net8,781 |
| Operating margin %10.0 %Restructuring charges8,382Currency exchange losses, net8,781 |
| Restructuring charges 8,382 Currency exchange losses, net 8,781 |
| Currency exchange losses, net 8,781 |
| |
| Loss on divestiture of MSA LLC 129,211 |
| |
| Product liability expense 3 |
| Amortization of acquisition-related intangible assets 6,936 |
| assets Transaction costs (a) 78 |
| Adjusted operating income (loss) 260,428 60,099 (38,066) 282,461 |
| Adjusted operating margin % 28.8 % 15.4 % 21.9 % |
| Depreciation and amortization 38,029 |
| Adjusted EBITDA 287,628 70,296 (37,434) 320,490 |
| Adjusted EBITDA margin % 31.9 % 18.1 % 24.8 % |
| |
| Nine Months Ended September 30, 2022 |
| Net sales to external customers \$ 754,116 \$ 330,583 \$ — \$1,084,699 |
| Operating income 168,517 |
| Operating margin % 15.5 % |
| Restructuring charges 3,146 |
| Currency exchange losses, net 4,788 |
| Product liability expense 9,733 |
| Amortization of acquisition-related intangible assets 6,922 |
| Transaction costs (a) 1,476 |
| Adjusted operating income (loss) 184,664 34,674 (24,756) 194,582 |
| Adjusted operating margin % 24.5 % 10.5 % 17.9 % |
| Depreciation and amortization 34,961 |
| Adjusted EBITDA 210,201 43,708 (24,366) 229,543 |
| Adjusted EBITDA margin % 27.9 % 13.2 % 21.2 % |

⁽a) Transaction costs include advisory, legal, accounting, valuation, and other professional or consulting fees incurred during acquisitions and divestitures. These costs are included in Selling, general and administrative expense in the unaudited Condensed Consolidated Statements of Operations.

The Americas segment is comprised of our operations in Northern North American and Latin American geographies. The International segment is comprised of our operations in all geographies outside of the Americas. Certain global expenses are allocated to each segment in a manner consistent with where the benefits from the expenses are derived.

Adjusted operating income (loss), adjusted operating margin, adjusted earnings before interest, taxes, depreciation and amortization (EBITDA) and adjusted EBITDA margin are the measures used by the chief operating decision maker to evaluate segment performance and allocate resources. As such, management believes that adjusted operating income (loss), adjusted operating margin, adjusted EBITDA and adjusted EBITDA margin are useful metrics for investors. Adjusted operating income (loss) is defined as operating income excluding restructuring charges, currency exchange gains / losses, loss on divestiture of MSA LLC, product liability expense, amortization of acquisition-related intangible assets, and transaction costs. Adjusted operating margin is defined as adjusted operating income (loss) divided by segment net sales to external customers. Adjusted EBITDA is defined as adjusted operating income (loss) plus depreciation and amortization, and adjusted EBITDA margin is defined as adjusted EBITDA divided by segment net sales to external customers. Adjusted operating income (loss), adjusted operating margin, adjusted EBITDA and adjusted EBITDA margin are not recognized terms under GAAP, and therefore do not purport to be alternatives to operating income or operating margin as a measure of operating performance. The company's definition of adjusted operating income (loss), adjusted operating margin, adjusted EBITDA and adjusted EBITDA margin may not be comparable to similarly titled measures of other companies. As such, management believes that it is appropriate to consider operating income determined on a GAAP basis in addition to these non-GAAP measures.

MSA Safety Incorporated

Reconciliation of As Reported Financial Measures to Non-GAAP Financial Measures Constant currency revenue growth (Unaudited)

Consolidated

| | | | • | | |
|-----|----------|------------|---|--|--|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 325 | Portable | Industrial | | | |

| | Breathing Apparatus | Firefighter Helmets and Protective Apparel | Fixed Gas and Flame Detection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales |
|------------------------------------|------------------------|--|-------------------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|
| GAAP reported sales change | 21 % | 18 % | 28 % | 11 % | 5 % | 15 % | 18 % | 3 % | 17 % |
| Plus: Currency translation effects | (2)% | (2)% | (2)% | (2)% | (3)% | (4)% | (2)% | (3)% | (2)% |
| Constant currency sales change | 19 % | 16 % | 26 % | 9 % | 2 % | 11 % | 16 % | — % | 15 % |
| · | | | | | | | | | |

Nine Months Ended September 30, 2023

Three Months Ended September 30, 2023

| | Breathing Apparatus | Firefighter Helmets and Protective Apparel | Fixed Gas and Flame Detection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales |
|------------------------------------|------------------------|--|-------------------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|
| GAAP reported sales change | 13 % | 27 % | 24 % | 23 % | 10 % | 23 % | 20 % | 13 % | 19 % |
| Plus: Currency translation effects | — % | 1 % | (1)% | — % | (1)% | (1)% | (1)% | (1)% | — % |
| Constant currency sales change | 13 % | 28 % | 23 % | 23 % | 9 % | 22 % | 19 % | 12 % | 19 % |

Management believes that constant currency revenue growth is a useful metric for investors, as foreign currency translation can have a material impact on revenue growth trends. Constant currency revenue growth highlights ongoing business performance excluding the impact of fluctuating foreign currencies, which is outside of management's control. There can be no assurances that MSA's definition of constant currency revenue growth is consistent with that of other companies. As such, management believes that it is appropriate to consider revenue growth determined on a GAAP basis in addition to this non-GAAP financial measure.

MSA Safety Incorporated Reconciliation of As Reported Financial Measures to Non-GAAP Financial Measures Constant currency revenue growth (Unaudited)

Americas Segment

| 326 | Portable | Industrial | | |
|-----|----------|------------|--|--|

Three Months Ended September 30, 2023

| | Breathing Apparatus | Helmets and Protective Apparel | Fixed Gas and Flame Detection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales |
|------------------------------------|------------------------|--------------------------------|-------------------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|
| GAAP reported sales change | 13 % | 23 % | 18 % | 13 % | 5 % | 15 % | 15 % | 1 % | 14 % |
| Plus: Currency translation effects | — % | — % | (2)% | (3)% | (3)% | (4)% | (2)% | (3)% | (2)% |
| Constant currency sales change | 13 % | 23 % | 16 % | 10 % | 2 % | 11 % | 13 % | (2)% | 12 % |

Nine Months Ended September 30, 2023

| | Breathing Apparatus | Firefighter Helmets and Protective Apparel | Fixed Gas and Flame Detection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales |
|------------------------------------|------------------------|--|-------------------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|
| GAAP reported sales change | 9 % | 38 % | 20 % | 26 % | 10 % | 24 % | 20 % | 22 % | 20 % |
| Plus: Currency translation effects | — % | — % | (1)% | (1)% | (2)% | (2)% | (1)% | (2)% | (1)% |
| Constant currency sales change | 9 % | 38 % | 19 % | 25 % | 8 % | 22 % | 19 % | 20 % | 19 % |

Management believes that constant currency revenue growth is a useful metric for investors, as foreign currency translation can have a material impact on revenue growth trends. Constant currency revenue growth highlights ongoing business performance excluding the impact of fluctuating foreign currencies, which is outside of management's control. There can be no assurances that MSA's definition of constant currency revenue growth is consistent with that of other companies. As such, management believes that it is appropriate to consider revenue growth determined on a GAAP basis in addition to this non-GAAP financial measure.

MSA Safety Incorporated Reconciliation of As Reported Financial Measures to Non-GAAP Financial Measures Constant currency revenue growth (Unaudited)

Firefighter

International Segment

| ed Gas Flame tection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales |
|----------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|

Three Months Ended September 30, 2023

| | Breathing Apparatus | Helmets and Protective Apparel | Fixed Gas and Flame Detection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales |
|------------------------------------|------------------------|---|-------------------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|
| GAAP reported sales change | 45 % | 3 % | 52 % | 6 % | 4 % | 15 % | 29 % | 6 % | 25 % |
| Plus: Currency translation effects | (6)% | (7)% | (5)% | (2)% | (1)% | (6)% | (5)% | (4)% | (4)% |
| Constant currency sales change | 39 % | (4)% | 47 % | 4 % | 3 % | 9 % | 24 % | 2 % | 21 % |

| | | Nine Months Ended September 30, 2023 | | | | | | | | | |
|------------------------------------|------------------------|--|-------------------------------------|------------------------------|----------------------------------|--------------------|------------|-------------------|-----------|--|--|
| | Breathing Apparatus | Firefighter Helmets and Protective Apparel | Fixed Gas and Flame Detection | Portable Gas Detection | Industrial Head Protection | Fall Protection | Core Sales | Non-Core Sales | Net Sales | | |
| GAAP reported sales change | 25 % | (2)% | 32 % | 16 % | 11 % | 20 % | 20 % | 2 % | 18 % | | |
| Plus: Currency translation effects | 1 % | — % | — % | 2 % | 3 % | 1 % | 1 % | — % | % | | |
| Constant currency sales change | 26 % | (2)% | 32 % | 18 % | 14 % | 21 % | 21 % | 2 % | 18 % | | |

Management believes that constant currency revenue growth is a useful metric for investors, as foreign currency translation can have a material impact on revenue growth trends. Constant currency revenue growth highlights ongoing business performance excluding the impact of fluctuating foreign currencies, which is outside of management's control. There can be no assurances that MSA's definition of constant currency revenue growth is consistent with that of other companies. As such, management believes that it is appropriate to consider revenue growth determined on a GAAP basis in addition to this non-GAAP financial measure.

MSA Safety Incorporated Supplemental Segment Information (Unaudited) Summary of constant currency revenue growth by segment and product group

| | Three Months Ended September 30, 2023 | | | | | |
|--|---------------------------------------|----------|---------------|--|--|--|
| | Consolidated | Americas | International | | | |
| Fixed Gas and Flame Detection | 26 % | 16 % | 47 % | | | |
| Breathing Apparatus | 19 % | 13 % | 39 % | | | |
| Firefighter Helmets & Protective Apparel | 16 % | 23 % | (4)% | | | |
| Fall Protection | 11 % | 11 % | 9 % | | | |
| Portable Gas Detection | 9 % | 10 % | 4 % | | | |
| Industrial Head Protection | 2 % | 2 % | 3 % | | | |
| Core Sales | 16 % | 13 % | 24 % | | | |
| Non-Core Sales | — % | (2)% | 2 % | | | |
| Net Sales | 15 % | 12 % | 21 % | | | |

| | Nine Months Ended September 30, 2023 | | | | | |
|--|--------------------------------------|----------|---------------|--|--|--|
| | Consolidated | Americas | International | | | |
| Fixed Gas and Flame Detection | 23 % | 19 % | 32 % | | | |
| Breathing Apparatus | 13 % | 9 % | 26 % | | | |
| Firefighter Helmets & Protective Apparel | 28 % | 38 % | (2)% | | | |
| Fall Protection | 22 % | 22 % | 21 % | | | |
| Portable Gas Detection | 23 % | 25 % | 18 % | | | |
| Industrial Head Protection | 9 % | 8 % | 14 % | | | |
| Core Sales | 19 % | 19 % | 21 % | | | |
| Non-Core Sales | 12 % | 20 % | 2 % | | | |
| Net Sales | 19 % | 19 % | 18 % | | | |

MSA Safety Incorporated

Reconciliation of As Reported Financial Measures to Non-GAAP Financial Measures

Adjusted earnings (Unaudited)

Adjusted earnings per diluted share (Unaudited)

(In thousands, except per share and percentage amounts)

| | Three Months Ende September 30, | | | | | Nine Months Ended September 30, | | | | |
|--|------------------------------------|---------|----|---------|-------------|------------------------------------|----------|------|---------|-------------|
| | | 2023 | | 2022 | % Change | 2023 | | 2022 | | % Change |
| Net income (loss) | \$ | 65,256 | \$ | 44,906 | 45% | \$ | (17,827) | \$ | 128,141 | (114)% |
| Loss on divestiture of MSA LLC | | _ | | | | | 129,211 | | | |
| Deferred tax asset write-off related to divestiture of MSA LLC | | _ | | _ | | | 70,366 | | _ | |
| Product liability expense | | _ | | 4,035 | | | 3 | | 9,733 | |
| Amortization of acquisition-related intangible assets | | 2,315 | | 2,279 | | | 6,936 | | 6,922 | |
| Transaction costs (a) | | 78 | | 620 | | | 78 | | 1,476 | |
| Restructuring charges | | 3,285 | | 899 | | | 8,382 | | 3,146 | |
| Asset related losses (gains) and other | | 42 | | 4,652 | | | (671) | | 4,776 | |
| Currency exchange losses, net | | 1,496 | | 2,979 | | | 8,781 | | 4,788 | |
| Income tax expense on adjustments | | (2,327) | | (3,331) | | | (9,248) | | (7,400) | |
| Adjusted earnings | \$ | 70,145 | \$ | 57,039 | 23% | \$ | 196,011 | \$ | 151,582 | 29% |
| Adjusted earnings per diluted share | \$ | 1.78 | \$ | 1.45 | 23% | \$ | 4.97 | \$ | 3.85 | 29% |

^(a)Transaction costs include advisory, legal, accounting, valuation, and other professional or consulting fees incurred during acquisitions and divestitures. These costs are included in Selling, general and administrative expense in the unaudited Condensed Consolidated Statements of Operations.

Management believes that adjusted earnings and adjusted earnings per diluted share are useful measures for investors, as management uses these measures to internally assess the company's performance and ongoing operating trends. There can be no assurances that additional special items will not occur in future periods, nor that MSA's definition of adjusted earnings is consistent with that of other companies. As such, management believes that it is appropriate to consider both net income (loss) determined on a GAAP basis as well as adjusted earnings.

MSA Safety Incorporated Reconciliation of As Reported Financial Measures to Non-GAAP Financial Measures Debt to adjusted EBITDA / Net debt to adjusted EBITDA (Unaudited) (In thousands)

| | Months Ended mber 30, 2023 |
|---|----------------------------|
| Operating income | \$ 199,690 |
| Loss on divestiture of MSA LLC | 129,211 |
| Depreciation and amortization | 50,178 |
| Product liability expense | 10,860 |
| Restructuring charges | 13,201 |
| Currency exchange losses, net | 14,248 |
| Amortization of acquisition-related intangible assets | 9,221 |
| Transaction costs (a) | 1,835 |
| Adjusted EBITDA | \$ 428,444 |
| Total end-of-period debt | 742,012 |
| Debt to adjusted EBITDA | 1.7 |
| Total end-of-period debt | \$ 742,012 |
| Total end-of-period cash and cash equivalents | 164,499 |
| Net debt | \$ 577,513 |
| Net debt to adjusted EBITDA | 1.3 |

⁽a) Transaction costs include advisory, legal, accounting, valuation, and other professional or consulting fees incurred during acquisitions and divestitures. These costs are included in Selling, general and administrative expense in the unaudited Condensed Consolidated Statements of Operations.

Management believes that Debt to adjusted EBITDA and Net debt to adjusted EBITDA are useful measures for investors, as management uses these measures to internally assess the company's liquidity and balance sheet strength. There can be no assurances that that MSA's definition of Debt to Adjusted EBITDA and Net Debt to Adjusted EBITDA is consistent with that of other companies.

About MSA Safety:

Established in 1914, MSA Safety Incorporated is the global leader in the development, manufacture and supply of safety products and solutions that protect people and facility infrastructures. Many MSA products integrate a combination of electronics, software, mechanical systems and advanced materials to protect users against hazardous or life-threatening situations. The company's comprehensive product line is used by workers around the world in a broad range of markets, including fire service, the oil, gas and petrochemical industry, construction, industrial manufacturing applications, heating, ventilation, air conditioning and refrigeration, utilities, mining and the military. MSA's core products include self-contained breathing apparatus, fixed gas and flame detection systems, portable gas detection instruments, industrial head protection products, firefighter helmets and protective apparel, and fall protection devices. With 2022 revenues of \$1.5 billion, MSA employs approximately 5,000 people worldwide. The company is headquartered north of Pittsburgh in Cranberry Township, Pa., and has manufacturing operations in the United States, Europe, Asia and Latin America. With more than 40 international locations, MSA realizes approximately half of its revenue from outside North America. For more information visit MSA's web site at www.MSAsafety.com.

Cautionary Statement Regarding Forward-Looking Statements:

Except for historical information, certain matters discussed in this press release may be "forwardlooking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to future events or our future financial performance and involve various assumptions, known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by words such as "may," "will," "should," "expects," "intends," "plans," "anticipates," "believes," "estimates," "predicts," "potential" or other comparable words. Actual results, performance or outcomes may differ materially from those expressed or implied by these forward-looking statements and may not align with historical performance and events due to a number of factors, including those discussed in the sections of our annual report on Form 10-K entitled "Cautionary Statement Regarding Forward-Looking Statements" and "Risk Factors," and those discussed in our Form 10-Q quarterly reports filed after such annual report. MSA's SEC filings are readily obtainable at no charge at www.sec.gov, as well as on its own investor relations website at http://investors.MSAsafety.com. Although we believe that the expectations reflected in the forwardlooking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements, and caution should be exercised against placing undue reliance upon such statements, which are based only on information currently available to us and speak only as of the date hereof. We are under no duty to update publicly any of the forward-looking statements after the date of this earnings press release, whether as a result of new information, future events or otherwise, except as required by law.

Non-GAAP Financial Measures:

This press release includes certain non-GAAP financial measures. These financial measures include constant currency revenue growth, adjusted operating income, adjusted operating margin, adjusted EBITDA, adjusted EBITDA margin, adjusted earnings, adjusted earnings per diluted share, debt to adjusted EBITDA, and net debt to adjusted EBITDA. These non-GAAP financial measures provide information useful to investors in understanding our operating performance and trends, and to facilitate comparisons with the performance of our peers. Management also uses these measures internally to

assess and better understand our underlying business performance and trends related to core business activities. The non-GAAP financial measures and key performance indicators we use, and computational methods with respect thereto, may differ from the non-GAAP financial measures and key performance indicators, and computational methods, that our peers use to assess their performance and trends.

The presentation of these non-GAAP financial measures does not comply with U.S. GAAP. These non-GAAP financial measures should be viewed as supplemental in nature, and not as a substitute for, or superior to, our reported results prepared in accordance with GAAP. When non-GAAP financial measures are disclosed, the Securities and Exchange Commission's Regulation G requires: (i) the presentation of the most directly comparable financial measure calculated and presented in accordance with GAAP and (ii) a reconciliation of the differences between the non-GAAP financial measure presented and the most directly comparable financial measure calculated and presented in accordance with GAAP. The presentation of these financial measures does not comply with U.S. generally accepted accounting principles ("GAAP"). For an explanation of these measures, with a reconciliation to the most directly comparable GAAP financial measure, see the Reconciliation of As Reported Financial Measures to Non-GAAP Financial Measures in the financial tables section above.